

## Executive Committee Meeting – Summary Minutes

<b>Subject:</b>	Executive Committee Meeting		
<b>Meeting Date:</b>	23 March 2026	<b>Time:</b>	11:30 AM
<b>Venue:</b>	The President’s Boardroom	<b>Chair:</b>	Dr. Marc Poulin
<b>Scribe:</b>	Alia Tamer	<b>Cc:</b>	President Office/IE Office

### Key Updates

- The Board-approved governance model is being implemented, with greater emphasis on individual accountability, revised policies, and KPI ownership.
- The Strategic Plan 2026–2030 and institutional budget are under review, with growth dependent on increased enrollment, new programs, and alternative revenue sources.
- An Industry Engagement Center has been established to strengthen partnerships, industry collaboration, and revenue generation, including continuing education activities.
- Academic expansion remains a priority through new master's programs, additional majors, online learning initiatives, and international ranking and accreditation efforts.
- The DBA program launch was confirmed, alongside ongoing development of online delivery and revised faculty roles.
- Program re-accreditation activities, reporting enhancements, and quality assurance initiatives are progressing across the institution.
- Marketing campaigns for Summer and Fall intakes have been launched, with continued focus on recruitment, student advising, and career development.
- International Affairs is focusing on scholarships, online international offerings, alumni engagement, and collaboration with industry partners.

### Key Actions

- Continue implementation of the new governance and organizational model.
- Finalize alignment and approval of the Strategic Plan and budget.
- Advance new academic programs, online learning initiatives, and accreditation projects.
- Strengthen industry engagement, continuing education, and alternative revenue streams.
- Proceed with salary adjustments, subject to Board approval, to support fairness and staff retention.
- Update Executive Committee membership to include the Director of Research.

### Signed as true and accurate reflection of the meeting

<b>Chair Name:</b>	Dr. Marc Poulin	<b>Date:</b>	17 April 2026
<b>Signature:</b>			